

November Financial Monitoring and Business Strategy Delivery Report  
CABINET - 17 January 2012  
Budget Monitoring

CA6

Annex 1

Ref	Directorate	BUDGET 2011/12					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) November 2011 £000 (10)	Actual Expenditure (Net) November 2011 £000 (11)	Variation to Budget November 2011 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light (13)
		Original Budget £000 (3)	Brought Forward from 2010/11 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)						
(1)	(2)											
<b>CEF</b>	<b>Children, Education &amp; Families</b>											
	Gross Expenditure	540,447	2,705	79,516	351	623,019	624,823	1,804	429,661	377,039	-52,623	G
	Gross Income	-427,630	0	-83,656	0	-511,286	-516,414	-5,127	-345,907	-319,519	26,388	G
		<b>112,817</b>	<b>2,705</b>	<b>-4,140</b>	<b>351</b>	<b>111,733</b>	<b>108,410</b>	<b>-3,323</b>	<b>83,754</b>	<b>57,520</b>	<b>-26,235</b>	A
<b>SCS</b>	<b>Social &amp; Community Services</b>											
	Gross Expenditure	260,177	418	-2,314	0	258,281	261,565	3,283	179,444	177,601	-1,843	G
	Gross Income	-40,735	0	3,407	0	-37,328	-40,952	-3,624	-32,136	-32,809	-673	R
		<b>219,442</b>	<b>418</b>	<b>1,093</b>	<b>0</b>	<b>220,953</b>	<b>220,612</b>	<b>-341</b>	<b>147,308</b>	<b>144,793</b>	<b>-2,516</b>	G
<b>EE</b>	<b>Environment &amp; Economy</b>											
	Gross Expenditure	149,136	5,586	3,657	116	158,495	166,659	8,163	111,154	99,445	-11,709	R
	Gross Income	-73,575	0	-565	0	-74,140	-83,431	-9,291	-54,899	-64,423	-9,524	R
		<b>75,561</b>	<b>5,586</b>	<b>3,093</b>	<b>116</b>	<b>84,356</b>	<b>83,228</b>	<b>-1,128</b>	<b>56,255</b>	<b>35,022</b>	<b>-21,233</b>	G
<b>CEO</b>	<b>Chief Executive's Office</b>											
	Gross Expenditure	16,341	912	-188	223	17,288	17,893	605	13,609	14,365	756	A
	Gross Income	-8,590	0	279	0	-8,311	-8,854	-543	-7,586	-8,478	-892	R
		<b>7,751</b>	<b>912</b>	<b>91</b>	<b>223</b>	<b>8,977</b>	<b>9,039</b>	<b>62</b>	<b>6,023</b>	<b>5,887</b>	<b>-137</b>	G
	Less recharges within directorate	-27,270				-27,270	-10,310	0			0	G
		27,270				27,270	10,310	0			0	G
	<b>Directorate Expenditure Total</b>	<b>938,831</b>	<b>9,621</b>	<b>80,672</b>	<b>690</b>	<b>1,029,814</b>	<b>1,060,630</b>	<b>13,856</b>	<b>733,869</b>	<b>668,450</b>	<b>-65,418</b>	G
	<b>Directorate Income Total</b>	<b>-523,260</b>	<b>0</b>	<b>-80,535</b>	<b>0</b>	<b>-603,795</b>	<b>-639,341</b>	<b>-18,585</b>	<b>-440,528</b>	<b>-425,229</b>	<b>15,299</b>	A
	<b>Directorate Total Net</b>	<b>415,571</b>	<b>9,621</b>	<b>137</b>	<b>690</b>	<b>426,019</b>	<b>421,289</b>	<b>-4,730</b>	<b>293,341</b>	<b>243,221</b>	<b>-50,120</b>	G

Less: DSG funded services underspend (included above)	<b>635</b>
Add: Pooled Budget Overspend	<b>1,242</b>
In-Year Directorate Variation (excluding DSG)	<b>-2,853</b>

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CA6

Annex 1

Ref	Directorate	BUDGET 2011/12					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) November 2011 £000 (10)	Actual Expenditure (Net) November 2011 £000 (11)	Variation to Budget November 2011 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light (13)
		Original Budget £000 (3)	Brought Forward from 2010/11 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)						
(1)	(2)											
	Contributions to (+)/from (-)reserves	1,872	-9,621	382		-7,367	-1,387	5,980				
	Contribution to (+)/from(-) balances	1,619			-690	929	929	0				
	Pensions - Past Service Deficit Funding	1,500				1,500	1,500	0				
	Capital Financing	38,400		-1,831		36,569	35,319	-1,250				
	Interest on Balances	-1,826				-1,826	-1,826	0				
	Additional funding to be allocated			2,535		2,535	2,535	0				
	<b>Strategic Measures Budget</b>	41,565	-9,621	1,086	-690	32,340	37,070	4,730				
	Government Grants	-48,520		-1,223		-49,743	-49,743	0				
	<b>Budget Requirement</b>	408,616	0	0	0	408,616	408,616	0				

**Total External Financing to meet Budget Requirement**

Revenue Support Grant	28,844				28,844	28,844	0
Business rates	93,316				93,316	93,316	0
Council Tax	286,456				286,456	286,456	0
Other grant income					0	0	0
<b>External Financing</b>	408,616	0	0	0	408,616	408,616	0

**Consolidated revenue balances position**

Forecast County Fund Balance (Annex 5)	15,734
Variation of OCC elements of the OP&PD and LD Pooled Budgets	-1,242
In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve	4,730
	<b>19,222</b>

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

**November Financial Monitoring and Business Strategy Delivery Report: Children, Education & Families**  
**CABINET - 17 January 2012**  
**Budget Monitoring**

Ref	Directorate	BUDGET 2011/12					Outturn Forecast Year end Spend/Income £000 (8)	Projected Year underspend - overspend + £000 (9)	Profiled Budget (Net) November 2011 £000 (10)	Actual Expenditure (Net) November 2011 £000 (11)	Variation to Budget November 2011 underspend - overspend + £000 (12)	Projected (13)
		Original £000 (3)	Brought Forward from 2010/11 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest £000 (7)						
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<b>CEF1</b>	<b>Education &amp; Early Intervention</b>											
	Gross Expenditure	93,630	699	-8,189	339	86,479	84,564	-1,915	64,815	53,349	-11,466	A
	Gross Income	-40,488	0	7,553		-32,935	-32,935	0	-24,689	-24,519	170	G
		<b>53,142</b>	<b>699</b>	<b>-637</b>	<b>339</b>	<b>53,543</b>	<b>51,628</b>	<b>-1,915</b>	<b>40,126</b>	<b>28,830</b>	<b>-11,296</b>	A
<b>CEF2</b>	<b>Children's Social Care</b>											
	Gross Expenditure	46,510	111	-814	12	45,819	43,974	-1,845	34,287	27,569	-6,717	A
	Gross Income	-4,563	0	-1,307		-5,870	-5,870	0	-4,401	-3,519	883	G
		<b>41,947</b>	<b>111</b>	<b>-2,121</b>	<b>12</b>	<b>39,949</b>	<b>38,104</b>	<b>-1,845</b>	<b>29,885</b>	<b>24,051</b>	<b>-5,835</b>	A
<b>CEF3</b>	<b>Quality &amp; Compliance</b>											
	Gross Expenditure	24,342	934	-377	0	24,899	25,336	437	16,595	16,504	-91	G
	Gross Income	-6,593	0	-45		-6,638	-6,638	0	-4,425	-4,548	-122	G
		<b>17,749</b>	<b>934</b>	<b>-422</b>	<b>0</b>	<b>18,261</b>	<b>18,698</b>	<b>437</b>	<b>12,170</b>	<b>11,956</b>	<b>-213</b>	A
<b>CEF4</b>	<b>Schools</b>											
	Gross Expenditure	381,092	961	88,896	0.00	470,949	470,949	0	313,965	279,616	-34,349	G
	Gross Income	-381,113	0	-89,857		-470,970	-470,970	0	-312,391	-286,934	25,458	G
		<b>-21</b>	<b>961</b>	<b>-961</b>	<b>0</b>	<b>-21</b>	<b>-22</b>	<b>0</b>	<b>1,574</b>	<b>-7,318</b>	<b>-8,891</b>	G
	Less recharges within directorate	-5,127				-5,127	0	0			0	G
		5,127				5,127	0	0			0	G
	<b>Directorate Expenditure Total</b>	<b>540,447</b>	<b>2,705</b>	<b>79,516</b>	<b>351</b>	<b>623,019</b>	<b>624,823</b>	<b>-3,323</b>	<b>429,661</b>	<b>377,039</b>	<b>-52,623</b>	G
	<b>Directorate Income Total</b>	<b>-427,630</b>	<b>0</b>	<b>-83,656</b>	<b>0</b>	<b>-511,286</b>	<b>-516,414</b>	<b>0</b>	<b>-345,907</b>	<b>-319,519</b>	<b>26,388</b>	G
	<b>Directorate Total Net</b>	<b>112,817</b>	<b>2,705</b>	<b>-4,140</b>	<b>351</b>	<b>111,733</b>	<b>108,410</b>	<b>-3,323</b>	<b>83,754</b>	<b>57,520</b>	<b>-26,235</b>	A
Less: DSG funded services underspend (included above)								<b>635</b>				
In-Year Directorate Variation (excluding DSG)								<b>-2,688</b>				

**November Financial Monitoring and Business Strategy Delivery Report: Children, Education & Families**  
**CABINET - 17 January 2012**  
**Budget Monitoring**

**DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)**

Ref	Directorate	BUDGET 2011/12				Outturn Forecast Year end Spend/Income	Projected Year	
		Original	Brought Forward from 2010/11 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date			Latest
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)
CEF1	Education & Early Intervention	30,442		-7,850		22,592	21,957	-635
CEF2	Children's Social Care	1,771		64		1,835	1,835	0
CEF3	Quality & Compliance	6,500		-153		6,347	6,347	0
CEF4	Schools	348,090		3,557		351,647	351,647	0
	<b>Total Gross</b>	<b>386,803</b>	<b>0</b>	<b>-4,382</b>	<b>0</b>	<b>382,421</b>	<b>381,786</b>	<b>-635</b>

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

**November Financial Monitoring and Business Strategy Delivery Report: Social & Community Services**  
**CABINET - 17 January 2012**  
**Budget Monitoring**

Ref	Directorate	BUDGET 2011/12					Outturn Forecast Year end Spend/Income	Projected Year	Profiled Budget (Net) November 2011	Actual Expenditure (Net) November 2011	Variation to Budget November 2011	Projected
		Original	Brought Forward from 2010/11 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)
<b>SCS1</b>	<b>Adult Social Care</b>											
	Gross Expenditure	195,429	-1,156	968	0	195,241	194,980	-261	130,187	130,002	-185	G
	Gross Income	-45,284	0	12		-45,272	-45,272	0	-30,183	-30,390	-207	G
		<b>150,145</b>	<b>-1,156</b>	<b>979</b>	<b>0</b>	<b>149,968</b>	<b>149,707</b>	<b>-261</b>	<b>100,004</b>	<b>99,611</b>	<b>-393</b>	G
<b>SCS2</b>	<b>Community Safety</b>											
	Gross Expenditure	29,313	364	260	0	29,937	29,507	-430	19,940	18,301	-1,639	G
	Gross Income	-1,477	0	1		-1,476	-1,476	0	-985	-1,016	-31	G
		<b>27,836</b>	<b>364</b>	<b>261</b>	<b>0</b>	<b>28,461</b>	<b>28,031</b>	<b>-430</b>	<b>18,956</b>	<b>17,285</b>	<b>-1,670</b>	G
<b>SCS3</b>	<b>Quality &amp; Compliance</b>											
	Gross Expenditure	34,511	1,029	-3,139	0	32,401	32,791	390	21,601	21,661	60	G
	Gross Income	-3,754	0	3,434		-320	-320	0	-214	-451	-237	G
		<b>30,757</b>	<b>1,029</b>	<b>295</b>	<b>0</b>	<b>32,081</b>	<b>32,471</b>	<b>390</b>	<b>21,387</b>	<b>21,210</b>	<b>-177</b>	G
<b>SCS4</b>	<b>Community Services</b>											
	Gross Expenditure	11,797	181	-402	0	11,576	11,536	-40	7,716	7,638	-79	G
	Gross Income	-1,093	0	-40		-1,133	-1,133	0	-755	-952	-197	G
		<b>10,704</b>	<b>181</b>	<b>-442</b>	<b>0</b>	<b>10,443</b>	<b>10,403</b>	<b>-40</b>	<b>6,962</b>	<b>6,686</b>	<b>-276</b>	G
	Less recharges within directorate	-10,873	0			-10,873	-7,249	0			0	G
		10,873	0			10,873	7,249	0			0	G
	<b>Directorate Expenditure Total</b>	<b>260,177</b>	<b>418</b>	<b>-2,314</b>	<b>0</b>	<b>258,281</b>	<b>261,565</b>	<b>-341</b>	<b>179,444</b>	<b>177,601</b>	<b>-1,843</b>	G
	<b>Directorate Income Total</b>	<b>-40,735</b>	<b>0</b>	<b>3,407</b>	<b>0</b>	<b>-37,328</b>	<b>-40,952</b>	<b>0</b>	<b>-32,136</b>	<b>-32,809</b>	<b>-673</b>	G
	<b>Directorate Total Net</b>	<b>219,442</b>	<b>418</b>	<b>1,093</b>	<b>0</b>	<b>220,953</b>	<b>220,612</b>	<b>-341</b>	<b>147,308</b>	<b>144,793</b>	<b>-2,516</b>	G

**KEY TO TRAFFIC LIGHTS****Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget
	On track to be within +/- 5% of year end budget
	Estimated outturn showing variance in excess of +/- 5% of year end budget

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**November Financial Monitoring and Business Strategy Delivery Report: Environment & Economy**  
**CABINET - 17 January 2012**  
**Budget Monitoring**

Ref	Directorate	BUDGET 2011/12					Outturn Forecast Year end Spend/Income	Projected Year	Profiled Budget (Net) November 2011	Actual Expenditure (Net) November 2011	Variation to Budget November 2011	Projected
		Original	Brought Forward from 2010/11 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
EE1	<b>Highways &amp; Transport</b>											
	Gross Expenditure	54,889	3,832	76	0	58,797	58,224	-574	39,198	32,629	-6,569	G
	Gross Income	-11,521	0	-27	0	-11,548	-11,548	0	-7,699	-6,589	1,110	G
		<b>43,368</b>	<b>3,832</b>	<b>49</b>	<b>0</b>	<b>47,249</b>	<b>46,675</b>	<b>-574</b>	<b>31,500</b>	<b>26,040</b>	<b>-5,459</b>	G
EE2	<b>Sustainable Development</b>											
	Gross Expenditure	28,330	477	1,491	116	30,414	29,705	-709	20,293	17,202	-3,091	A
	Gross Income	-1,518	0	-250	0	-1,768	-1,768	0	-1,179	-1,760	-581	G
		<b>26,812</b>	<b>477</b>	<b>1,241</b>	<b>116</b>	<b>28,646</b>	<b>27,937</b>	<b>-709</b>	<b>19,114</b>	<b>15,442</b>	<b>-3,672</b>	A
EE3	<b>Property Asset Management</b>											
	Gross Expenditure	18,651	55	10,002	0	28,708	28,962	254	19,139	18,936	-203	G
	Gross Income	-19,953	0	-7,978	0	-27,931	-27,931	0	-18,621	-15,983	2,638	G
		<b>-1,302</b>	<b>55</b>	<b>2,024</b>	<b>0</b>	<b>777</b>	<b>1,031</b>	<b>254</b>	<b>518</b>	<b>2,954</b>	<b>2,435</b>	R
EE4	<b>Director's Office</b>											
	Gross Expenditure	6,292	10	-155	0	6,147	6,236	89	4,098	4,053	-45	G
	Gross Income	0	0	0	0	0	0	0	0	-27	-27	
		<b>6,292</b>	<b>10</b>	<b>-155</b>	<b>0</b>	<b>6,147</b>	<b>6,236</b>	<b>89</b>	<b>4,098</b>	<b>4,026</b>	<b>-72</b>	G
EE5	<b>Oxfordshire Customer Services</b>											
	Gross Expenditure	49,183	1,212	-7,757	0	42,638	43,532	894	28,425	26,624	-1,802	A
	Gross Income	-48,792	0	7,691	0	-41,101	-42,183	-1,082	-27,401	-40,064	-12,663	A
		<b>391</b>	<b>1,212</b>	<b>-66</b>	<b>0</b>	<b>1,537</b>	<b>1,349</b>	<b>-188</b>	<b>1,025</b>	<b>-13,440</b>	<b>-14,465</b>	R
	Less recharges within directorate	-8,209				-8,209	0	0			0	G
		8,209				8,209	0	0			0	G
	<b>Directorate Expenditure Total</b>	<b>149,136</b>	<b>5,586</b>	<b>3,657</b>	<b>116</b>	<b>158,495</b>	<b>166,659</b>	<b>-46</b>	<b>111,154</b>	<b>99,445</b>	<b>-11,709</b>	G
	<b>Directorate Income Total</b>	<b>-73,575</b>	<b>0</b>	<b>-565</b>	<b>0</b>	<b>-74,140</b>	<b>-83,431</b>	<b>-1,082</b>	<b>-54,899</b>	<b>-64,423</b>	<b>-9,524</b>	G
	<b>Directorate Total Net</b>	<b>75,561</b>	<b>5,586</b>	<b>3,093</b>	<b>116</b>	<b>84,356</b>	<b>83,228</b>	<b>-1,128</b>	<b>56,255</b>	<b>35,022</b>	<b>-21,233</b>	G

**KEY TO TRAFFIC LIGHTS**

**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget
	On track to be within +/- 5% of year end budget
	Estimated outturn showing variance in excess of +/- 5% of year end budget

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**November Financial Monitoring and Business Strategy Delivery Report: Chief Executive's Office**  
**CABINET - 17 January 2012**  
**Budget Monitoring**

Ref	Directorate	BUDGET 2011/12					Outturn Forecast Year end Spend/Income	Projected Year  underspend - overspend + £000 (9)	Profiled Budget (Net) <i>November</i> 2011	Actual Expenditure (Net) <i>November</i> 2011	Variation to Budget <i>November</i> 2011 underspend - overspend + £000 (12)	Projected  (13)
		Original  £000 (3)	Brought Forward from 2010/11 Surplus + Deficit - £000 (4)	Virements to Date  £000 (5)	Supplementary Estimates to Date  £000 (6)	Latest  £000 (7)						
<b>CEO1</b>	<b>Chief Executive &amp; Business Support</b>											
	Gross Expenditure	1,837	130	-316	0	1,651.00	1,576.00	-75	1,101	1,085	-16	A
	Gross Income	-813	0	17		-795.00	-795.00	0	-531	-539	-8	G
		<b>1,024</b>	<b>130</b>	<b>-298</b>	<b>0</b>	<b>856.00</b>	<b>781.00</b>	<b>-75</b>	<b>571</b>	<b>546</b>	<b>-25</b>	R
<b>CEO2</b>	<b>Human Resources</b>											
	Gross Expenditure	1,661	303	187	0	2,151.02	2,340.00	189	1,434	1,177	-256	R
	Gross Income	-1,711	0	-10		-1,721.00	-1,920.00	-199	-1,147	-1,321	-174	R
		<b>-50</b>	<b>303</b>	<b>177</b>	<b>0</b>	<b>430.02</b>	<b>420.00</b>	<b>-10</b>	<b>287</b>	<b>-143</b>	<b>-430</b>	A
<b>CEO3</b>	<b>Corporate Finance &amp; Internal Audit</b>											
	Gross Expenditure	2,359	40	244	0	2,642.73	2,947.00	304	1,762	1,765	3	R
	Gross Income	-2,308	0	16		-2,291.73	-2,635.00	-343	-1,528	-1,488	41	R
		<b>51</b>	<b>40</b>	<b>260</b>	<b>0</b>	<b>351.00</b>	<b>312.00</b>	<b>-39</b>	<b>234</b>	<b>277</b>	<b>43</b>	R
<b>CEO4</b>	<b>Law &amp; Governance Services</b>											
	Gross Expenditure	6,735	307	-43	0	6,999.43	7,323.00	324	4,709	5,689	980	A
	Gross Income	-4,103	0	27		-4,075.52	-4,078.00	-2	-2,721	-3,463	-742	G
		<b>2,632</b>	<b>307</b>	<b>-15</b>	<b>0</b>	<b>2,923.91</b>	<b>3,244.00</b>	<b>321</b>	<b>1,988</b>	<b>2,226</b>	<b>239</b>	R
<b>CEO5</b>	<b>Strategy &amp; Communications</b>											
	Gross Expenditure	2,996	132	-28	223	3,323.12	3,187.00	-136	2,215	2,304	90	A
	Gross Income	-2,488	0	0		-2,488.00	-2,487.00	1	-1,658	-1,668	-10	G
		<b>508</b>	<b>132</b>	<b>-28</b>	<b>223</b>	<b>835.12</b>	<b>700.00</b>	<b>-135</b>	<b>556</b>	<b>636</b>	<b>80</b>	R
<b>CEO6</b>	<b>Corporate &amp; Democratic Core</b>											
	Gross Expenditure	3,814	0	-233	0	3,581.44	3,581.00	0	2,388	2,344	-44	G
	Gross Income	-228	0	228		0.05	0.05	0	0	0	0	G
		<b>3,586</b>	<b>0</b>	<b>-5</b>	<b>0</b>	<b>3,581.48</b>	<b>3,581.05</b>	<b>0</b>	<b>2,388</b>	<b>2,344</b>	<b>-44</b>	G
	Less recharges within directorate	-3,061				-3,061.00	-3,061.00	0			0	G
		3,061				3,061.00	3,061.00	0			0	G
	<b>Directorate Expenditure Total</b>	<b>16,341</b>	<b>912</b>	<b>-188</b>	<b>223</b>	<b>17,288.13</b>	<b>17,893.00</b>	<b>605</b>	<b>13,609</b>	<b>14,365</b>	<b>756</b>	A
	<b>Directorate Income Total</b>	<b>-8,590</b>	<b>0</b>	<b>279</b>	<b>0</b>	<b>-8,310.72</b>	<b>-8,853.95</b>	<b>-544</b>	<b>-7,586</b>	<b>-8,478</b>	<b>-892</b>	R
	<b>Directorate Total Net</b>	<b>7,751</b>	<b>912</b>	<b>91</b>	<b>223</b>	<b>8,977.41</b>	<b>9,039.05</b>	<b>62</b>	<b>6,023</b>	<b>5,887</b>	<b>-137</b>	G

**KEY TO TRAFFIC LIGHTS**  
**Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

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**CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:**

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease (-) £000	Expenditure To / Increase (+) £000	Income From / Decrease (+) £000	Income To / Increase (-) £000	
CEF	Jan	Recode budget to cover staff reallocation	CEF1-31	Early Intervention Hubs	P	0.0	60.0	0.0	0.0	
			CEF2-4	Safeguarding & Quality Assurance	P	-60.0	0.0	0.0	0.0	
		Allocate Budget for staffing recharges	CEF2-22	Family Placement	P	0.0	0.0	0.0	-60.0	
			CEF2-23	Children Looked After (Including Asylum)	P	0.0	482.1	0.0	-324.9	
			CEF2-33	Assessment	P	0.0	0.0	0.0	-44.0	
			CEF2-4	Safeguarding & Quality Assurance	P	0.0	0.0	0.0	-53.2	
		Children's Social care service restructure 11/12	CEF2-23	Children Looked After (Including Asylum)	P	-2,905.4	394.0	339.9	-90.0	
			CEF2-32	Family Support	P	-394.0	5,080.2	90.0	-624.5	
			CEF2-33	Assessment	P	-2,174.8	0.0	284.6	0.0	
		Administration Budget Realignment	CEF1-21	Special Educational Needs (SEN)	P	-402.4	0.0	102.7	0.0	
			CEF1-24	Early Years SEN Inclusion Teachers (EY SENITS)	P	-61.6	0.0	61.6	0.0	
			CEF1-31	Early Intervention Hubs	P	-60.3	1,523.5	0.0	-321.1	
			CEF1-32	Children's Centres and Childcare	P	-139.4	0.0	0.0	0.0	
			CEF1-41	Educational Transformation & Effectiveness	P	-717.4	0.0	156.8	0.0	
			CEF1-51	Early Years Sufficiency & Access	P	-48.4	0.0	0.0	0.0	
			CEF1-52	School Organisation & Planning	P	-42.0	0.0	0.0	0.0	
			CEF2-1	Management & Central Costs	P	-60.3	44.2	0.0	0.0	
			CEF2-5	Services for Disabled Children	P	-36.1	0.0	0.0	0.0	
			Administration Budget Realignment months 1-5	CEF1-31	Early Intervention Hubs	T	-58.1	0.0	0.0	0.0
				CEF1-32	Children's Centres and Childcare	T	0.0	58.1	0.0	0.0
		Create Budget recharge for Business Support Officer	CEF2-1	Management & Central Costs	P	0.0	0.0	0.0	-38.0	
			CEF2-23	Children Looked After (Including Asylum)	P	0.0	38.0	0.0	0.0	



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CEF	Jan	Vire salary budget for Business support office as part of Administration review 11/12	CEF2-1	Management & Central Costs	P	0.0	42.5	0.0	0.0
			CEF2-21	Placement & Care Costs	P	-42.5	0.0	0.0	0.0
		Administration Budget Realignment Correction	CEF1-21	Special Educational Needs (SEN)	P	0.0	102.7	0.0	-102.7
			CEF1-31	Early Intervention Hubs	P	-53.5	0.0	102.7	0.0
			CEF2-1	Management & Central Costs	P	-53.5	4.3	0.0	0.0
		Budget for salary from 0.5 social worker up to 0.6 Senior Practitioner post	CEF2-33	Assessment	P	-7.5	0.0	0.0	0.0
CEF2-5	Services for Disabled Children		P	0.0	7.5	0.0	0.0		
EE	Jan	G21067 from Learning and Development to Adult Learning	EE5-4	Human Resources	P	-611.2	0.0	481.0	0.0
			EE5-9	Adult Learning	P	0.0	611.2	0.0	-481.0
Grand Total						-7,928.3	8,448.4	1,619.3	-2,139.4

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**NEW VIREMENTS FOR CABINET TO NOTE**

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease (-) £000	Expenditure To / Increase (+) £000	Income From / Decrease (+) £000	Income To / Increase (-) £000
EE	Jan	Growth & Infrastructure Restructure - Realignment of Budgets	EE2-1	Sustainable Development Management	T	0.0	217.0	0.0	0.0
			EE2-4	Waste Management	T	-217.0	0.0	0.0	0.0
		Temporary In Year Budget Transfer from Carbon Management to Street Lighting for SALIX	EE1-31	Infrastructure & Design	T	0.0	150.0	0.0	0.0
			EE2-3	Economy, Spatial Planning & Climate Change	T	-150.0	0.0	0.0	0.0
CEF	Jan	Tidy of Education budgets following restructure	CEF1-41	Educational Transformation & Effectiveness	T	-3.9	28.3	3.9	-28.3
		Contribution towards Website costs	CEF1-34	Behaviour & Attendance	T	-2.5	0.0	0.0	0.0
			CEF3-6	Commissioning & Performance	T	0.0	2.5	0.0	0.0
		AMEND ICT staff from 1-9-11	CEF1-41	Educational Transformation & Effectiveness	T	-112.8	83.4	29.4	0.0
		Vire Budget for Internal Reviewing Officers	CEF2-21	Placement & Care Costs	T	-15.0	0.0	0.0	0.0
			CEF2-22	Family Placement	T	-15.0	0.0	0.0	0.0
SCS	Jan	Correction to reflect the total funds received by Oxfordshire County Council from Department of Health for Adult Social Care	SCS1-1E	Pooled Budget Contributions	T	0.0	0.4	0.0	0.0
			SCS1-1F	Income	T	0.0	0.0	0.0	-0.4
		Transfer of Carers funding for Brokerage	SCS1-1A	Prevention & Early Support	T	-50.0	0.0	0.0	0.0
			SCS1-1C	Social Work & Commissioning	T	0.0	50.0	0.0	0.0
		Transitional Funding for Locality Teams from Transforming Adult Social Care	SCS1-1C	Social Work & Commissioning	T	0.0	33.0	0.0	0.0
			SCS3-6	Transforming Adult Social Care	T	-33.0	0.0	0.0	0.0
		Transfer of Dementia funding for Museum Service Dementia Project	SCS1-1A	Prevention & Early Support	T	-5.0	0.0	0.0	0.0
			SCS4-2	Heritage & Arts Services	T	0.0	5.0	0.0	0.0
		Transfer of Dementia funding for Library Service Pictures to Share collection	SCS1-1A	Prevention & Early Support	T	-2.0	0.0	0.0	0.0
			SCS4-1	Library Service	T	0.0	2.0	0.0	0.0
Interdirectorate	Jan	CFB063 Disaster Recovery additional resource from Change Fund	CEO1-2	Change Fund	T	-34.0	0.0	0.0	0.0
			EE3-1	Corporate Property	T	0.0	34.0	0.0	0.0

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Interdirectorate	Jan	CFB068 Councillors upgrade to Windows 7 & Microsoft 2010	CEO1-2	Change Fund	T	-25.0	0.0	0.0	0.0
			CEO4-5	Members' Services	T	0.0	25.0	0.0	0.0
		Grant Reallocation	CEF2-21	Placement & Care Costs	T	0.0	4.0	0.0	-4.0
			CEF2-22	Family Placement	T	0.0	3.0	0.0	-3.0
			CEF2-23	Children Looked After (Including Asylum)	T	0.0	4.0	0.0	-4.0
			CEF2-32	Family Support	T	0.0	7.0	0.0	-7.0
			CEF2-33	Assessment	T	0.0	4.3	0.0	-4.3
			CEF2-4	Safeguarding & Quality Assurance	T	0.0	1.0	0.0	-1.0
			CEF2-5	Services for Disabled Children	T	0.0	3.0	0.0	-3.0
EE5-4	Human Resources	T	-26.3	0.0	26.3	0.0			
CEO	Jan	Creation of matching income and expenditure budgets to reflect additional income to fund salary costs	CEO2-3	Organisational Development	T	0.0	10.0	0.0	-10.0
			Tidy Up Budgets to match new Strategy & Communications Structure	CEO5-1	Partnership Working	T	-136.9	0.0	0.0
		CEO5-4	Policy & Performance	T	-36.3	356.9	0.0	0.0	
		CEO5-6	Consultation and Involvement	T	-93.3	0.0	0.0	0.0	
		CEO5-7	Research and Intelligence	T	-90.4	0.0	0.0	0.0	
Grand Total						-1,518.2	1,523.9	59.6	-65.3

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EE	Sep	Allocation of budget to match planned costs & income	EE5-4	Human Resources	T	-108.3	32.9	98.2	-22.8
		Customers Services estimated staff costs re Concessionary Fares call handling 11/12	EE1-41	Customer & Business	T	-67.0	0.0	0.0	0.0
			EE5-8	Customer Services	T	0.0	67.0	0.0	0.0
		One-Off staff costs 11/12	EE1-1	Highways & Transport Management	T	-99.7	0.0	0.0	0.0
			EE1-31	Infrastructure & Design	T	0.0	99.7	0.0	0.0
	Oct	Set budgets for Customer Service Centre - Carers Funding set-up costs	EE5-8	Customer Services	T	0.0	15.1	0.0	-15.1
	Nov	Set budgets for Customer Service Centre - Carers Funding recharge 2011/12	EE5-8	Customer Services	T	0.0	111.3	0.0	-111.3
		Highways Depot Clearance works funded from in-year PT Rev Support Underspend	EE1-32	Operations	T	0.0	140.0	0.0	0.0
			EE1-44	Public Transport	T	-140.0	0.0	0.0	0.0
	Dec	Restructure Interim Management Arrangements	EE2-1	Sustainable Development Management	T	-45.0	0.0	0.0	0.0
EE2-2			Planning Implementation	T	0.0	45.0	0.0	0.0	
CEF	Jun	Increase salary budget for Independent Chair in North area	CEF2-1	Management & Central Costs	T	-17.5	0.0	0.0	0.0
			CEF2-4	Safeguarding & Quality Assurance	T	0.0	17.5	0.0	0.0
	Jul	5/12 budget for the 0.5fte Drugs posts (from the Substance misuse budget which was allocated to the hubs)	CEF1-31	Early Intervention Hubs	T	-15.0	15.0	0.0	0.0
			CEF1-32	Children's Centres and Childcare	T	-170.2	177.7	0.0	-7.5
			CEF1-32	Children's Centres and Childcare	T	-188.3	191.6	0.0	-3.3
			CEF1-32	Children's Centres and Childcare	T	0.0	45.4	0.0	-45.4
			CEF4-2	Early Years Single Funding Formula (Nursery Education Funding)	T	-45.4	0.0	45.4	0.0
The Roundabout Centre Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	T	-352.0	359.7	0.0	-7.7		

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CEF	Sep	Bicester Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	T	-403.4	404.4	0.0	-1.0
		Budget for Integrated Youth Support Service Strategic Lead for April to May 2011	CEF1-1	Management & Central Costs	T	-16.1	0.0	0.0	0.0
			CEF2-6	Youth Offending Service	T	0.0	16.1	0.0	0.0
		Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	T	-162.1	187.0	0.0	-24.9
		Early Intervention Service funded posts are not due until September (1)	CEF1-31	Early Intervention Hubs	T	0.0	29.5	0.0	0.0
			CEF2-6	Youth Offending Service	T	-29.5	0.0	0.0	0.0
		Early Intervention Service funded posts are not due until September (2)	CEF1-31	Early Intervention Hubs	T	-21.6	29.5	0.0	0.0
			CEF2-6	Youth Offending Service	T	-7.9	0.0	0.0	0.0
		Florence Park Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	T	-365.4	372.1	0.0	-6.7
		Reversal of Early Intervention Service funded posts not due until September (1)	CEF1-31	Early Intervention Hubs	T	-29.5	0.0	0.0	0.0
			CEF2-6	Youth Offending Service	T	0.0	29.5	0.0	0.0
		Safeguarding Admin post April to August 2011	CEF1-31	Early Intervention Hubs	T	-8.5	0.0	0.0	0.0
			CEF1-34	Engagement in Education, Employment & Training (EEET)	T	0.0	8.5	0.0	0.0
		The Orchard Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	T	-197.0	206.0	0.0	-9.1
		Willow Tree Children's Centre Budget Approval	CEF1-32	Children's Centres and Childcare	T	-144.3	146.5	0.0	-2.2
		SENSS equipment budget	CEF1-22	SEN Support Services (SENSS)	T	0.0	9.7	0.0	0.0
			CEF3-1	Children, Education & Families Management & Central Costs	T	-9.7	0.0	0.0	0.0
		Early Intervention Management - temp budget changes	CEF1-1	Management & Central Costs	T	-82.2	0.0	0.0	0.0
			CEF1-31	Early Intervention Hubs	T	0.0	11.8	0.0	0.0
			CEF1-41	Educational Transformation & Effectiveness	T	0.0	56.3	0.0	0.0
	CEF1-52	School Organisation & Planning	T	0.0	14.0	0.0	0.0		
Adjustment for Education Psychology budget - restructure from September	CEF1-23	Identification & Assessment	T	-248.1	0.0	0.0	0.0		
	CEF1-31	Early Intervention Hubs	T	0.0	248.1	0.0	0.0		

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CEF	Sep	Parenting budget for April to August - from Early Intervention funding.	CEF1-31	Early Intervention Hubs	T	-30.0	0.0	0.0	0.0
			CEF3-6	Commissioning & Performance	T	0.0	30.0	0.0	0.0
	Oct	Vire budget to Head of Service to support staffing costs	CEF2-1	Management & Central Costs	T	0.0	100.0	0.0	0.0
			CEF2-22	Family Placement	T	-100.0	0.0	0.0	0.0
		Staff movement from SCT101 to Family Placement Team area budget	CEF2-22	Family Placement	T	0.0	78.4	0.0	0.0
			CEF2-5	Services for Disabled Children	T	-78.4	0.0	0.0	0.0
		Butterfly Meadows Children's Centre budget approval	CEF1-32	Children's Centres and Childcare	T	-163.2	163.9	0.0	-0.7
		Contribution towards post with pay protection for Advocacy Co-ordinator	CEF1-31	Early Intervention Hubs	T	-4.7	0.0	0.0	0.0
			CEF2-4	Safeguarding & Quality Assurance	T	0.0	4.7	0.0	0.0
	Nov	Transfer Continuing Professional Development budget to the Music Service	CEF1-41	Educational Transformation & Effectiveness	T	0.0	9.3	0.0	0.0
			CEF3-6	Commissioning & Performance	T	-9.3	0.0	0.0	0.0
		Positive Activities budget September to March	CEF1-31	Early Intervention Hubs	T	0.0	109.6	0.0	0.0
			CEF1-33	Youth & Inclusion Services	T	-155.6	46.0	0.0	0.0
		EDAS 11-12 BUDGET TIDY	CEF1-41	Educational Transformation & Effectiveness	T	-986.0	1,031.5	0.0	-45.5
		ICT STAFFING BUDGET	CEF1-41	Educational Transformation & Effectiveness	T	-85.0	114.4	0.0	-29.4
		Transformation Staffing budgets	CEF1-41	Educational Transformation & Effectiveness	T	-90.1	97.4	0.0	-7.3
		Restructure of Children's Social Care disabilities service	CEF2-1	Management & Central Costs	T	-129.2	0.0	0.0	0.0
			CEF2-5	Services for Disabled Children	T	-31.4	160.5	0.0	0.0
		Business and skills budget tidy	CEF1-6	Business & Skills (Previously 14-19 Team (Young People's Learning Agency Transfer))	T	-36.0	30.0	6.0	0.0
	Dec	Virement of budget to more appropriate cost centre	CEF2-21	Placement & Care Costs	T	-15.0	0.0	0.0	0.0
			CEF2-22	Family Placement	T	0.0	15.0	0.0	0.0
		Adjust Salary budget in line with activity	CEF2-1	Management & Central Costs	T	0.0	16.6	0.0	0.0
			CEF2-22	Family Placement	T	-16.6	0.0	0.0	0.0
Pilot Project Budget	CEF3-6	Commissioning & Performance	T	0.0	75.0	0.0	-75.0		

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CEF	Dec	Create income & expenditure budget for increased contributions towards Young Carers	CEF2-32	Family Support	T	0.0	90.0	0.0	-90.0
		Create Income & Expenditure budget in line with activity of Cross regional project	CEF2-21	Placement & Care Costs	T	-11.5	39.3	0.0	-27.9
		Correcting virement in relation to vacant post for first half of year 2011-12.	CEF2-1	Management & Central Costs	T	0.0	89.0	0.0	0.0
			CEF2-5	Services for Disabled Children	T	-89.0	0.0	0.0	0.0
		Reconciliation of old youth budgets	CEF1-31	Early Intervention Hubs	T	-119.1	131.8	0.0	0.0
			CEF1-34	Early Intervention Hubs	T	-12.7	0.0	0.0	0.0
		Not in Employment, Education or Training Budget 2011/12	CEF1-33	Youth, Engagement & Opps	T	0.0	60.0	0.0	0.0
			CEF1-34	Behaviour & Attendance	T	-60.0	0.0	0.0	0.0
SCS	Jun	Expenditure and income budgets for Bucks Fire & Rescue contribution to salary	SCS2-1	Fire & Rescue Service	T	0.0	8.0	0.0	-8.0
		Set up an income and expenditure budget for income received from the PCT for Carers Breaks	SCS1-3B	Pooled Budget Contributions	T	0.0	39.9	0.0	-39.9
	Oct	Assisted Technology Carers Bid	SCS1-1A	Prevention & Early Support	T	-6.0	0.0	0.0	0.0
			SCS1-1C	Social Work & Commissioning	T	0.0	6.0	0.0	0.0
		Assisted Technology Carers Bid - move from SKT321 to SPT562	SCS1-1A	Prevention & Early Support	T	0.0	6.0	0.0	0.0
			SCS1-1C	Social Work & Commissioning	T	-6.0	0.0	0.0	0.0
		Budget tidy up following JMG agreement on the use of additional funds from NHS	SCS1-1A	Prevention & Early Support	T	0.0	54.0	0.0	0.0
			SCS1-1E	Pooled Budget Contributions	T	-54.0	0.0	0.0	0.0
		Transfer of Carers funding to Mental Health Pool	SCS1-1A	Prevention & Early Support	T	-30.0	0.0	0.0	0.0
		SCS1-3B	Pooled Budget Contributions	T	0.0	30.0	0.0	0.0	
	Dec	Part Year Costs of Home Support Transition	SCS1-1E	Pooled Budget Contributions	T	-35.2	13.2	0.0	0.0
			SCS1-2C	Pooled Budget Contribution	T	0.0	22.0	0.0	0.0
		Transfer of funds to the Pooled Equipment budget	SCS1-1A	Prevention & Early Support	T	0.0	446.0	0.0	0.0
		SCS1-1E	Pooled Budget Contributions	T	-446.0	0.0	0.0	0.0	

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**VIREMENTS NOTED IN PREVIOUS REPORTS**

Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease (-) £000	Expenditure To / Increase (+) £000	Income From / Decrease (+) £000	Income To / Increase (-) £000
SCS	Dec	Creation of an income budget for the additional funding from Patient Care Trust Additional Management Capacity in Locality Teams from Transforming Adult Social Care Funding	SCS1-3B	Pooled Budget Contributions	T	0.0	15.0	0.0	-15.0
			SCS1-1C	Social Work & Commissioning	T	0.0	175.0	0.0	0.0
			SCS3-6	Transforming Adult Social Care	T	-175.0	0.0	0.0	0.0
		Contribution to Oxfordshire Studies relocation costs to enable Central Library to open up 2nd floor for Public access	SCS4-1	Library Service	T	-41.0	0.0	0.0	0.0
			SCS4-2	Heritage & Arts Services	T	0.0	41.0	0.0	0.0
			SCS1-1E	Pooled Budget Contributions	T	0.0	101.8	0.0	0.0
			SCS1-1F	Income	T	0.0	0.0	0.0	-101.8
Interdirectorate	Jun	Change Fund funding for the Capital Resources part 2 project CFB053	CEO1-2	Change Fund	T	-18.7	0.0	0.0	0.0
			EE4-1	Business Improvement	T	0.0	18.7	0.0	0.0
	Jul	Change Fund CFB062: E&E Oxfordshire Broadband	CEO1-2	Change Fund	T	-20.0	0.0	0.0	0.0
			EE2-3	Economy, Spatial Planning & Climate Change	T	0.0	20.0	0.0	0.0
		Change Fund CFB063: ICT - Business Continuity and Disaster Recovery	CEO1-2	Change Fund	T	-150.0	0.0	0.0	0.0
			EE3-1	Corporate Property	T	0.0	150.0	0.0	0.0
	Change Fund CFB064: Trading Standards Oxon Bucks Partnership	CEO1-2	Change Fund	T	-25.0	0.0	0.0	0.0	
		SCS2-5	Trading Standards	T	0.0	25.0	0.0	0.0	
	Sep	SCS transfer to CEF Continued Professional Development Budget	CEF3-6	Commissioning & Performance	T	0.0	9.3	0.0	0.0
			SCS3-1	Resource Management	T	-9.3	0.0	0.0	0.0
		Temporary funding for Direct Payment monitoring post in Payments Team	EE5-3	Financial and Management Accounting	T	0.0	27.3	0.0	0.0
			SCS1-1C	Social Work & Commissioning	T	-27.3	0.0	0.0	0.0
Contribution to Corporate Finance training budget		CEO1-1	Chief Executive's Personal Office	T	0.0	7.0	0.0	0.0	
EE5-3	Financial and Management Accounting	T	-7.0	0.0	0.0	0.0			



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Directorate	Month of Cabinet meeting	Narration	Budget book line	Service Area	Permanent / Temporary	Expenditure From / Decrease (-) £000	Expenditure To / Increase (+) £000	Income From / Decrease (+) £000	Income To / Increase (-) £000
Interdirectorate	Sep	Virement of salary budget from Organisation Development	CEO2-3	Organisational Development	T	-22.2	0.0	0.0	0.0
			EE5-4	Human Resources	T	0.0	22.2	0.0	0.0
		Workforce initiatives funding 2 apprentices	CEO2-3	Organisational Development	T	-10.0	0.0	0.0	0.0
			EE5-4	Human Resources	T	0.0	10.0	0.0	0.0
	Oct	CFB065 HRMAT (HR Management Advice Team) increased workload	CEO1-2	Change Fund	T	-22.0	0.0	0.0	0.0
			EE5-4	Human Resources	T	0.0	22.0	0.0	0.0
		Virement of budget to fund Oxfordshire Employment Service post to assist in creating jobs for people with disabilities	CEO2-3	Organisational Development	T	-4.6	0.0	0.0	0.0
	Nov	Virement of budget to fund salary subsidy for vulnerable Social Care apprentices	SCS1-4E	Employment Services	T	0.0	4.6	0.0	0.0
			CEO2-3	Organisational Development	T	-4.5	0.0	0.0	0.0
	Dec	Part funding for hate crime/minorities post	EE5-4	Human Resources	T	0.0	4.5	0.0	0.0
			CEO5-2	Grants	T	-22.0	0.0	0.0	0.0
		Reallocations following Quarter 2 review of Learning and Development budgets	SCS2-3	Safer Communities	T	0.0	22.0	0.0	0.0
			CEO1-1	Chief Executive's Personal Office	T	0.0	20.0	0.0	0.0
CEO	Jul	Change Fund CFB032: Lead Oxfordshire part 3	EE5-4	Human Resources	T	-132.1	112.1	0.0	0.0
			CEO1-2	Change Fund	T	-213.3	0.0	0.0	0.0
	Oct	CFB061 Starters, Leavers, Movers form	CEO2-3	Organisational Development	T	0.0	213.3	0.0	0.0
			CEO1-2	Change Fund	T	-10.0	0.0	0.0	0.0
		CFB066 joint initiative between Legal Services and Trading Standards	CEO2-1	Strategic Human Resources	T	0.0	10.0	0.0	0.0
			CEO1-2	Change Fund	T	-7.0	0.0	0.0	0.0
CEO4-1	Legal Services	T	0.0	7.0	0.0	0.0			
<b>Grand Total</b>						<b>-6,694.6</b>	<b>7,242.3</b>	<b>149.6</b>	<b>-697.4</b>

Directorate	Redundancy Costs 2010/11								
	Funded by Directorate				Funded by Efficiency Reserve				Total
	Actual Payments made to individuals in year	Known payments accrued for in year	Estimated Provision	Total	Actual Payments made to individuals in year	Known payments accrued for in year	Estimated Provision	Total	
£m	£m	£m	£m	£m	£m	£m	£m	£m	
<b>Children, Education &amp; Families</b> - National Strategies & EDAS - Business Strategy - Student Support - Other	0.030	1.255 0.093	1.958	1.255 1.958 0.030 0.093				0.000 0.000 0.000 0.000	3.336
<b>Social &amp; Community Services</b> - Restructure of Adult Social Care - Cultural & Community Development - Community Safety		0.015		0.000 0.015 0.000	0.468 0.049 0.067	0.129	2.917	3.514 0.049 0.067	3.645
Oxfordshire Customer Services	0.282			0.282	0.287			0.287	0.569
Chief Executive's Office	0.564			0.564				0.000	0.564
Environment & Economy	0.170	0.338		0.508	0.182			0.182	0.690
<b>Total</b>	<b>1.046</b>	<b>1.701</b>	<b>1.958</b>	<b>4.705</b>	<b>1.053</b>	<b>0.129</b>	<b>2.917</b>	<b>4.099</b>	<b>8.804</b>

Directorate	Redundancy Costs 2011/12								
	Funded by Directorate				Funded by Efficiency Reserve				Total
	Actual Funded by Directorate	Actual costs relating to 2010/11 accrual	Actual costs charged against 2010/11 Provision	Total	Actual Payments made to individuals in year	Actual costs relating to 2010/11 accrual	Actual costs charged against 2010/11 Provision	Total Funded	
£m	£m	£m	£m	£m	£m	£m	£m	£m	
<b>Children, Education &amp; Families</b> - National Strategies & EDAS - Business Strategy - Student Support -Other		1.089		1.089 0.000 0.000 0.849				0.000 0.000 0.000 0.000	1.938
<b>Social &amp; Community Services</b> - Restructure of Adult Social Care - Cultural & Community Development - Community Safety	0.103 0.066 0.003	0.015		0.103 0.081 0.003	0.110	0.049	1.053	1.211 0.000 0.000	1.398
Oxfordshire Customer Services	0.035			0.035				0.000	0.035
Chief Executive's Office				0.000				0.000	0.000
Environment & Economy	0.077	0.338		0.415				0.000	0.415
<b>Total</b>	<b>0.283</b>	<b>1.442</b>	<b>0.849</b>	<b>2.575</b>	<b>0.110</b>	<b>0.049</b>	<b>1.053</b>	<b>1.211</b>	<b>3.786</b>

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**EARMARKED RESERVES**

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Annex 4

Earmarked Reserves	2011/12				October 2011 Balance at 31 March 2012 £000	Change in Closing Balance Forecast £000	Commentary
	Balance at 1 April 2011 £000	Movement		Balance at 31 March 2012 £000			
		Contributions from Reserve £000	Contributions to Reserve £000				
<b>Children, Education &amp; Families</b>							
Primary	12,583			12,583		0	
Secondary	7,698			7,698		0	
Special	1,288			1,288		0	
<b>Sub-total schools' revenue reserves</b>	<b>21,569</b>	<b>0</b>	<b>0</b>	<b>21,569</b>	<b>21,569</b>	<b>0</b>	
School Loans	-1,187	-449	311	-1,325	-1,187	-138	
<b>Total schools' reserves</b>	<b>20,382</b>	<b>-449</b>	<b>311</b>	<b>20,244</b>	<b>20,382</b>	<b>-138</b>	
Schools' Contingency	-14			-14	-14	0	
Schools' Partnerships	290			290	290	0	
Schools' Insurance	265			265	265	0	
Youth Management Committee	308	-188		120	120	0	To be used in 2012/13
Supply Cover	260			260	260	0	
Oxfordshire Rural Children's Centres	18			18	18	0	
Safeguarding Board	122			122	122	0	
Early Intervention Service Equipment Reserve (previously called Youth Support Service - computer system)	139	-49	154	244	90	154	Contribution from hubs and Riverside satellite
Residential Centres	95	-65		30	11	19	
Youth Offending Service	147	-147		0	0	0	To fund 4.5 FTE members of staff for the year
Joint Use Reserve	171			171	171	0	
ICT Service			66	66		66	New reserves agreed at Cabinet on 20 December 2011
Governor Services			25	25		25	New reserves agreed at Cabinet on 20 December 2011
Foster Carer Loans			34	34		34	New reserves agreed at Cabinet on 20 December 2011
ICT Projects			519	519		519	New reserves agreed at Cabinet on 20 December 2011
Staff Training & Development			220	220			Request for new reserve
<b>CEF Directorate Total</b>	<b>22,183</b>	<b>-898</b>	<b>1,329</b>	<b>22,614</b>	<b>21,715</b>	<b>899</b>	
<b>Social &amp; Community Services</b>							
Cultural Services General	69		59	128	128	0	
ICT/Digitisation projects	851		132	983	983	0	Provision for updating of software/hardware to maintain an effective library management system.
Vehicle Renewals	107		52	159	159	0	
Donations	25	-1		24	24	0	
Older People Pooled Budget and Learning	1,424	-1,424		0	0	0	Utilisation of Winter Pressures funding.
Disabilities Pooled Budget Reserve							
OSJ Client Income Reserve	64			64	64	0	
Personal Budgets	188			188	188	0	
S117 Reserve	23			23	23	0	
<b>Fire &amp; Rescue</b>							
Securing Water Supplies	27			27	37	-10	
Protective Clothing	39		51	90	90	0	
Breathing Apparatus Equipment	217		10	227	227	0	
Communications Fund	84		20	104	104	0	
Vehicles	457	-1,120	870	207	205	2	
IT	160	-130		30	29	1	

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Annex 4

Earmarked Reserves	2011/12				October 2011 Balance at 31 March 2012 £000	Change in Closing Balance Forecast £000	Commentary
	Balance at 1 April 2011 £000	Movement		Balance at 31 March 2012 £000			
		Contributions from Reserve £000	Contributions to Reserve £000				
Rescue Equipment	26			26	26	0	
Fire Control	377		201	578	578	0	Funding expected to be used by March 2014
Fire Link	139			139	139	0	
New Dimensions	25		25	50	50	0	
<u>Emergency Planning</u>							
Vehicle Renewals	42			42	42	0	
<u>Trading Standards</u>							
Vehicles Replacement Reserve	7			7	7	0	
Trading Standards Reserve	12			12	12	0	
Gypsy & Traveller Services - Site Refurbishment	198	-136		62	198	-136	Works should be completed in 2011/12.
<b>SCS Directorate Total</b>	<b>4,561</b>	<b>-2,811</b>	<b>1,420</b>	<b>3,170</b>	<b>3,313</b>	<b>-143</b>	
<b>Environment &amp; Economy</b>							
Countryside Ascot Park	18			18	18	0	
Carbon Reduction	60			60	60	0	
SALIX Repayments	129			129	129	0	
Highways Winter Maintenance	18			18	18	0	
Dix Pit WRC Development	13			13	13	0	
Oxfordshire Waste Partnership Joint Reserve	121			121	121	0	
Transport	250			250	250	0	
Tourism Signs	102			102	102	0	
On Street Car Parking	1,093		926	2,019	1,093	926	Anticipated contribution to reserve by the end of the year.
Dix Pit Engineering Works	866	-322	167	711	711	0	Used to fund construction of cell 3K, Dix Pit
Waste Management	1,913	-2,070	1,937	1,780	1,780	0	Used to support the bid & planning costs of the Waste Treatment Project
Landfill Allowance Trading Scheme	327			327	327	0	
Vehicle Renewals	61			61	61	0	
Capital Salaries transfer	53			53	53	0	
Property Disposal Costs	115			115	115	0	
Developer Funding (Revenue)	191			191	191	0	
West End Partnership	218	-75		143	143	0	
<b>Oxfordshire Customer Services</b>							
Development Reserve	472	-472		0	0	0	Used to fund projects which will contribute to the business strategy
Money Management Reserve	40			40	40	0	Contingency in case of an overspend if income received is less than budget
Oxfordshire - Buckinghamshire partnership	332	-332		0	0	0	To be spent by the partnership
Food with Thought / QCS Cleaning	1,409			1,409	1,183	226	To be used to invest in the business plus a contingency for unforeseen costs
Customer Service Centre Reserve	1,883	-50		1,833	866	967	Project funding
Schools ICT	10	-10		0	0	0	
<b>EE Directorate Total</b>	<b>9,694</b>	<b>-3,331</b>	<b>3,030</b>	<b>9,393</b>	<b>7,274</b>	<b>2,119</b>	
<b>Chief Executive's Office</b>							
Change Fund	869	-686	308	491	655	-164	See paragraph 10 of the CEO report
CIPFA Trainees	36			36	36	0	This provides cover for any unbudgeted CIPFA trainee costs - pay costs fluctuate according to the qualification level that the current trainees have reached.

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EARMARKED RESERVES**

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Annex 4

Earmarked Reserves	2011/12			Balance at 31 March 2012 £000	October 2011 Balance at 31 March 2012 £000	Change in Closing Balance Forecast £000	Commentary
	Balance at 1 April 2011 £000	Movement					
		Contributions from Reserve £000	Contributions to Reserve £000				
Council Elections	207		126	333	207	126	This will be used for the 2013 election To be used for school audits To be used for refurbishing the Registration buildings and facilities
FMSIS Audit	27	-27		0	0	0	
Registration Service	180		220	400	180	220	
<b>CEO Directorate Total</b>	<b>1,319</b>	<b>-713</b>	<b>654</b>	<b>1,260</b>	<b>1,078</b>	<b>182</b>	
<b>Corporate</b>							
Insurance Reserve	6,249	-2,400		3,849	3,849	0	
Carry Forward Reserve	9,891	-9,891	4,730	4,730	4,640	90	
Capital Reserve	16,579			16,579	16,579	0	
Other Reserves	-1			-1	-1	0	
LABGI Reserve	496	-224		272	496	-224	
Budget Reserve - Agreed 2009	6,107	-6,107	4,361	4,361	4,361	0	
Efficiency Reserve	3,776	-589	6,670	9,857	9,857	0	
Prudential Borrowing Reserve	3,885		1,250	5,135	5,135	0	
<b>Corporate Total</b>	<b>46,982</b>	<b>-19,211</b>	<b>17,011</b>	<b>44,782</b>	<b>44,916</b>	<b>-134</b>	
<b>Total</b>	<b>84,739</b>	<b>-26,964</b>	<b>23,444</b>	<b>81,219</b>	<b>78,296</b>	<b>2,923</b>	

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## Forecast Revenue Balances

Date	Forecast 2011/12		Budget 2011/12
	£m	£m	£m
Provisional outturn 2010/11	14.059		13.056
Local Area Agreement (LAA) Performance Reward Grant	0.678		
County Fund Balance		<b>14.737</b>	<b>13.056</b>
Planned Contribution to Balances		1.619	1.619
<b>Original forecast outturn position 2010/11</b>		<b>16.356</b>	<b>14.675</b>
<b>Additions</b>			
		0.000	0.000
<b>Calls on balances deducted</b>			
Jul-11 Foster Care Loan	-0.012		
Aug-11 Skills LAA Reward Grant	-0.339		
Aug-11 PRG for Broadband project	-0.116		
Aug-11 PRG for OCVA (Oxfordshire Community Voluntary Association) & ORCC (Oxfordshire Rural Community Council)	-0.107		
Aug-11 PRG for District Council Partnerships	-0.116		
Total calls on balances		-0.690	-2.000
		:	
<b>Net Forecast Balances</b>		<b>15.666</b>	<b>12.675</b>
<b>Total budget requirement</b>		<b>408.616</b>	<b>408.616</b>
<b>Provisional balances as a % of budget requirement</b>		<b>3.83%</b>	<b>3.10%</b>
<b>Net Forecast Balances</b>		<b>15.666</b>	
<b>Calls on balances agreed but not actioned</b>			
Asylum fortuitous 2010/11 grant income returned to balances		0.068	
		0.000	
<b>Calls on balances requested in this report</b>			
		0.000	
<b>Revised Forecast Outturn position</b>		<b>15.734</b>	

Pooled Budgets

Older People, Physical Disabilities and Equipment Pool

Original Budget	Latest Budget		Forecast Variance November 2011	Forecast Variance October 2011	Change in Variance
£m	£m		£m	£m	£m
		<b>Council Elements</b>			
		<b>Older People</b>			
48.717	50.376	Care Homes	+0.639	+0.270	-0.369
31.571	27.736	Community Support Purchasing Budget	-1.402	-1.516	+0.114
<b>80.288</b>	<b>78.112</b>	<b>Total Older People</b>	<b>-0.763</b>	<b>-1.246</b>	<b>+0.483</b>
		<b>Physical Disabilities</b>			
2.546	2.546	Care Homes	+0.524	+0.534	-0.010
4.334	4.203	Community Support Purchasing Budget	+1.209	+1.267	-0.058
<b>6.880</b>	<b>6.749</b>	<b>Total Physical Disabilities</b>	<b>+1.733</b>	<b>+1.801</b>	<b>-0.068</b>
0.910	1.085	<b>Equipment</b>	+0.272	+0.272	+0.000
<b>88.078</b>	<b>85.946</b>	<b>Total Council Elements</b>	<b>+1.242</b>	<b>+0.827</b>	<b>+0.415</b>
		<b>PCT Elements</b>			
26.809	24.843	Older People	+1.067	+1.143	-0.076
4.047	6.274	Physical Disabilities	+0.117	-0.048	+0.165
0.312	0.550	Equipment	+0.160	+0.160	+0.000
<b>31.168</b>	<b>31.667</b>	<b>Total PCT Elements</b>	<b>+1.344</b>	<b>+1.255</b>	<b>+0.089</b>
<b>119.246</b>	<b>117.613</b>	<b>Total Older People, Physical Disabilities and Equipment Pool</b>	<b>+2.586</b>	<b>+2.082</b>	<b>+0.504</b>

Learning Disabilities Pool

Original Budget	Latest Budget		Forecast Variance November 2011	Forecast Variance October 2011	Change in Variance
£m	£m		£m	£m	£m
		<b>Council Elements</b>			
52.423	45.532	Personal Budgets	+0.082	+0.606	-0.524
12.190	17.229	Other Services	-0.082	0	+0.382
<b>64.613</b>	<b>62.761</b>	<b>Total Council Elements</b>	<b>+0.000</b>	<b>+0.142</b>	<b>-0.142</b>
<b>11.866</b>	<b>+11.962</b>	<b>PCT Elements</b>	<b>+0.000</b>	<b>+0.000</b>	<b>+0.000</b>
<b>76.479</b>	<b>74.723</b>	<b>Total Learning Disabilities Pool</b>	<b>+0.000</b>	<b>+0.142</b>	<b>-0.142</b>

Government Grant Details - 2011/12

Directorate	Budget Book	In year Adjustments/ New Allocations previously reported	In year Adjustments/ New Allocations reported this month	Latest Allocation
	£m	£m		£m
<u>Children, Education &amp; Families</u>				
Dedicated Schools Grant				
2011/12 Allocation	386.803	-7.074	0.086	379.815
2010/11 Allocation		2.692		2.692
Pupil Premium	3.400	1.217		4.617
Young People Learning Agency – Sixth Form Funding	27.608			27.608
Young People Learning Agency – SEN	0.491			0.491
Additional Grant - Phonics, Physical Education, Maths & Science Teachers (MAST) and New Opportunities		0.340		0.340
Music	0.640	0.064		0.704
Youth Justice Board		0.924		0.924
Young People's Learning Agency - Young Apprentice		0.033		0.033
Intensive Interventions Programme (DfE)		0.140		0.140
Intensive Interventions Programme (DfE) Sector Advisors		0.015		0.015
Children's Centres Payment by Results Pilot		0.075		0.075
Asylum (UASC & Post 18)		1.328		1.328
<b>Total Children, Education &amp; Families</b>	<b>418.942</b>	<b>-0.246</b>	<b>0.086</b>	<b>418.782</b>
<u>Social &amp; Community Services</u>				
Workstep Grant		0.275		0.275
<b>Total Social &amp; Community Services</b>	<b>0</b>	<b>0.275</b>		<b>0.275</b>
<u>Environment &amp; Economy</u>				
Skills Funding Agency - Adult Education	3.803			3.803
Natural England	0	0.221		0.221
<b>Total Environment &amp; Economy</b>	<b>3.803</b>	<b>0.221</b>	<b>0</b>	<b>4.024</b>
<u>Strategic Measures</u>				
Early Intervention Grant	21.329	0.094		21.423
Learning Disabilities & Health Reform Grant	19.224			19.224
Fire Revenue Grant	0.183			0.183
Community Safety Fund	0.563	0.004		0.567
Lead Local Flood Authority	0.158			0.158
Extended Rights to Free Travel		0.630		0.630
New Homes Bonus	0	0.491		0.491
Council Tax Freeze Grant	7.063	0.004		7.067
<b>Total Strategic Measures</b>	<b>48.520</b>	<b>1.223</b>	<b>0</b>	<b>49.743</b>
<b>Total Grants</b>	<b>471.265</b>	<b>1.252</b>	<b>0.086</b>	<b>472.824</b>



**November Financial Monitoring & Business Strategy Delivery Report**  
**CABINET 17 January 2011**

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Annex 8

**Oxfordshire County Council's Treasury Management Lending List**  
as at 23 December 2011

Counterparty Name	Lending Limits			
	Standard Limit £	Group Limit £	Group	Period Limit
<b><u>PENSION FUND Call Accounts / Money Market Funds</u></b>				
Santander UK plc - PF A/c	50% Pension Fund Portfolio			1 mth
Lloyds TSB Bank plc - Callable Deposit A/c (OXFORDCCPEN)	50% Pension Fund Portfolio			1 mth
Royal Bank of Scotland Liquidity Select A/c	50% Pension Fund Portfolio			O/N
Ignis Sterling Liquidity Fund - (Pension Fund)	50% Pension Fund Portfolio			6 mths
<b><u>Call Accounts / Money Market Funds</u></b>				
Santander UK plc - Main A/c	5,000,000	5,000,000	a	1 mth
Lloyds TSB Bank plc - Callable Deposit A/c	5,000,000	5,000,000	b	1 mth
Royal Bank of Scotland - Call A/c	5,000,000			O/N
Goldman Sachs Sterling Liquid Reserves Fund	25,000,000			6 mths
Deutsche Managed Sterling Fund	25,000,000			6 mths
Prime Rate	5,000,000			6 mths
Ignis Sterling Liquidity Fund - (County Council)	25,000,000			6 mths
<b><u>Money Market Deposits</u></b>				
Santander UK plc Time Deposit Facility	5,000,000	5,000,000	a	1 mth
Bank of Montreal	20,000,000			3 mths
Bank of Nova Scotia	20,000,000			3 mths
Bank of Scotland Plc	5,000,000			1 mth
Barclays Bank Plc	5,000,000			1 mth
Canadian Imperial Bank of Commerce	20,000,000			3 mths
Commonwealth Bank of Australia	25,000,000			3 mths
Debt Management Account Deposit Facility	100% Portfolio			6 mths
English, Welsh and Scottish Local Authorities	25,000,000			3 years
HSBC Bank plc	20,000,000			3 mths
JP Morgan Chase Bank	20,000,000			3 mths
Lloyds TSB Bank plc	5,000,000	5,000,000	b	1 mth
National Australia Bank	20,000,000			3 mths
National Bank of Canada	10,000,000			3 mths
Royal Bank of Canada	25,000,000			3 mths
Royal Bank of Scotland	5,000,000			O/N
Standard Chartered Bank	20,000,000			3 mths
Toronto-Dominion Bank	20,000,000			3 mths